

LOCAL COMMITMENT. GLOBAL VISION.





# Join Us

- In building an outstanding financial services operation which brings returns to our investors and produces a LASTING FOOTPRINT ON SCOTTSDALE AND ARIZONA of which we can all be very proud.
- In opening the FIRST community bank in Arizona since 2007 it will be located in the core business center of the thriving Scottsdale community, internationally known for a highly productive business environment, excellent quality of life, and a magnet for tourism.

#### **OUR VISION**

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We will provide innovative, cutting edge financial services, proactively addressing clients' needs while maintaining and taking pride in our integrity, work ethics, efficiency, and traditional values.

We will be an enterprise that colleagues and regulators point to as a model of success.





## Characteristics of a Successful De Novo Bank

- A well constructed board of directors
- A dynamic market
- An experienced management team
- Successful execution of the business plan



### **Board of Directors**

**George Weisz** 

**Chair of Board** 

**Bruce Barnhill** 

Vice-Chair

**Robert Blendu** 

Director

**Russ Jones** 

Director

**Blair Robinson** 

Director

**Neill LeCorgne** 

**President & CEO Director** 

**Shelley Thompson** 

Secretary

**Leslie Dashew** 

Director

**David Lorsch** 

Director

Dr. Ashesh Sanghvi

Director

**Hemant Patel** 

Vice-Chair

**Craig Reinmuth** 

Treasurer

Frank Jacobson

Director

**Christi Osborne** 

Director

(in organization)







- Scottsdale is a dynamic market fueled by increasing employment and expanding infrastructure
- More than 20% of Arizona's corporate headquarters are located in Scottsdale
- Scottsdale named one of "America's thriving cities"
- Scottsdale designated one of the best cities to launch a start-up
- Scottsdale ranked nationally as one of the ten best places to live



### MARKET AREA

- Our market area includes economic engines in Scottsdale from the thriving office, retail, and industrial Airpark area on the north, to the ASU SkySong Innovation Center and McDowell Corridor on the south.
- The family businesses in Paradise Valley on the west, to the creative office, entertainment, and recreational businesses on the Salt River Pima-Maricopa Indian Community to the east.
- The area encompasses diverse Old Town Scottsdale including its art galleries, financial center, Scottsdale Fashion Square, the Waterfront development, and the entertainment district.
- The Medical "Cure Corridor", and the long, diverse Scottsdale Road Corridor, including world-class resorts, spas, restaurants, and other hospitality operations.



#### TARGET BUSINESS PROFILES

There are 18,000+ businesses within our market area that meet the following criteria:

- Privately owned businesses with annual revenues under \$5 million
- Businesses that match the Directors' extensive industry knowledge & experience
- Businesses with 25-100 employees
- Businesses with average credit needs between \$100,000 to \$2.5 million
- Businesses with average deposit balances over \$100,000.

# Executive Management Team – 140+ Years of Experience

#### **President & CEO**

- 37 years serving banking industry
- President and COO of a multi bank holding company
- Experience in opening a de novo institution
- Industry expertise in bank technology

#### **Chief Financial Officer**

- 31 years in banking/ 15 years in executive role
- Experience in opening a de novo institution in Scottsdale/Gateway Commercial Bank
- President and CEO of a credit union



# Executive Management Team – 140+ Years of Experience

#### **Enterprise Risk Manager/Chief Credit Officer/C00**

- 34 years in banking/ 11 years in executive role
- Experience in opening a de novo institution
- Senior management experience in lending, credit approval, credit administration, technology implementation, compliance and enterprise risk management

#### **Senior Lending Officer**

- 42 years in banking/9 years in executive role
- 23 years lending in the Scottsdale market
- Experience in opening a new banking operation in Phoenix market



# Under Served Banking Community – FDIC Insured Institutions by State

- 13 banks headquartered in Arizona incl. 10 community banks
- Versus:
  - 144 in California
  - 74 in Colorado
  - 41 in Utah
  - 34 in New Mexico
  - 410 in Texas
  - 401 in Illinois

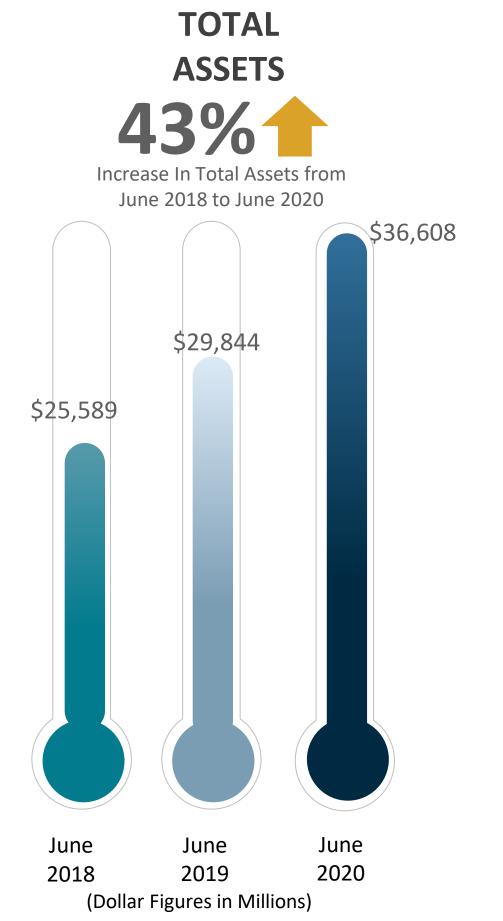


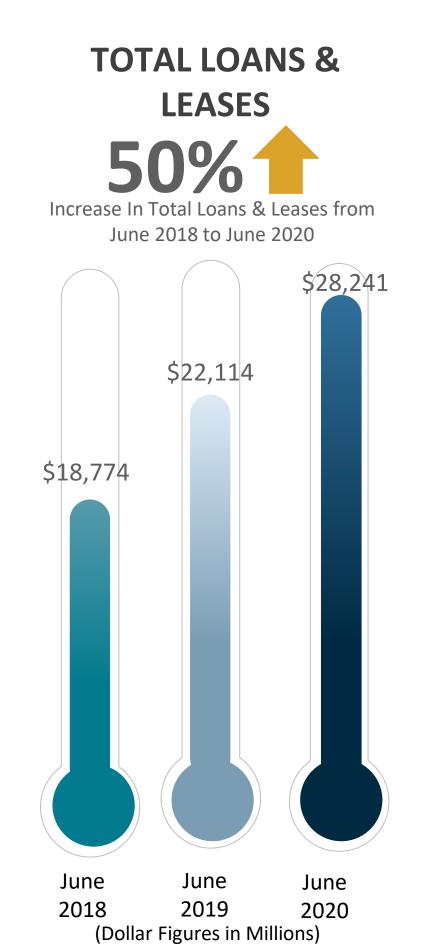
# Community Banks Headquartered in Arizona

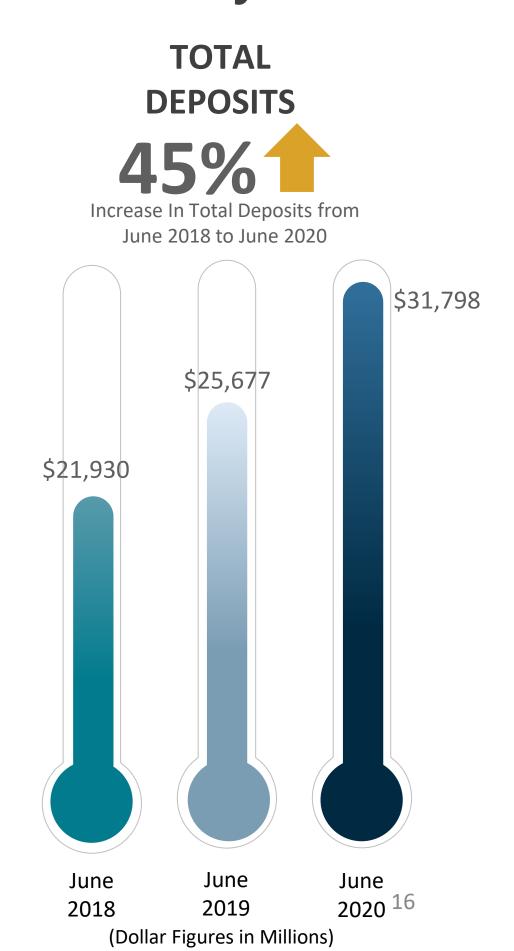
	INSTITUTION NAME	CITY	STATE HEADQUARTER	COUNTY	ESTABLISHED DATE	ROA %	ROE %	ASSETS (000s)	DEPOSITS (000s)
ſ	Pinnacle Bank (SOLD)	Scottsdale	AZ	Maricopa	9/28/2005	0.52	4.69	\$253,164	\$225,941
ł	Metro Phoenix Bank	Phoenix	AZ	Maricopa	9/13/2007	1.66	10.82	\$217,612	\$181,269
ı	Goldwater Bank, N.A.	Phoenix	AZ	Maricopa	4/2/2007	4.07	50.92	\$169,765	\$145,250
	Gateway Commercial Bank	Mesa	AZ	Maricopa	12/3/2007	1.03	7.59	\$119,148	\$91,752
i	Republic Bank of Arizona	Phoenix	AZ	Maricopa	4/30/2007	0.66	4.6	\$107,364	\$90,020
÷	West Valley National Bank	Goodyear	AZ	Maricopa	12/22/2006	-1.29	-11.43	\$70,197	\$62,593
_	State Bank of Arizona	Lake Havasu City	AZ	Mohave	10/15/1991	1.27	11.51	\$678,511	\$592,167
	Horizon Community Bank	Lake Havasu City	AZ	Mohave	12/9/2002	0.96	10.5	\$332,491	\$289,434
	Mission Bank	Kingman	AZ	Mohave	4/30/2001	0.84	9.42	\$120,216	\$108,550
	Commerce Bank of Arizona	Tucson	AZ	Pima	8/5/2002	0.96	8.76	\$233,913	\$204,026
	1st Bank Yuma	Yuma	AZ	Yuma	9/4/2001	1.51	14.64	\$368,022	\$329,184

## All FDIC Insured Institutions in Arizona - Growth Summary

Source: Call Report and Thrift Financial Report, FDIC Division of Insurance and Research







## **Key Operating Strategies For Success**

Develop consistent earnings stream fueling franchise value.

- High dollar level of client operating balances
- Technology leader in the market/strong efficiency ratio
- Healthy and profitable loan portfolio
- Hire and retain quality management and staff
- Develop a strong system of risk management
- High touch service complimented by tablet technology/bank anywhere
- Leverage the benefits of closely held ownership and decision-making
- Create a benefit to the community



# **Example: Using New Technology to Build Earnings**



Monitoring & Portfolio Management

vs 10 ½ hours SCB)

**Pipeline & Gathering Information** 

	# Labor	\$ Labor
	Hours	Cost
Without Technology:		
New Loan	35	\$2,422
Renewal	10	\$737

**Annual Review** 

16	\$1,090
3.25	\$303
2	\$253
	3.25

5

\$333

Servicing & Collection

Loan Decisioning & Documentation (9 hours Competitors vs 3 ½ hours SCB) Loan Structuring & Credit Memo (3 hours Competitors vs 1 hour SCB)

**Credit Assessment/ Underwriting** 

(19 hours Competitors



# **Bank Operating Targets Beyond Year 3**

- Annual Operating ROE Target 10-15%
- Quarter by quarter growth in earnings/EPS "No Surprises"
- Opportunity for dividends to be declared
- Strong asset quality
- Increase franchise value year-by-year
- "When to hold and when to fold" analysis independence/hold or sell decision



# Exit Strategy: Bank Merger Deals (pre-Pandemic)

	Number of Transactions (#)	Price/Tangible Book (x)	Price/ Last Twelve Months Earnings (x)
<u>2018</u>			
<b>United States</b>	244	1.76	24.5
Western States	26	2.04	25.1
<u>2019</u>			
<b>United States</b>	247	1.58	16.3

Source: FDIC as of 12/31/2019, SNL



# **Example: SCB Base Valuation Before Adjustments**

Total Assets	ROA 1%	10x Earnings Multiple	Value Per Share 10x Earnings Multiple	15x Earnings Multiple	Value Per Share 15x Earnings Multiple	20x Earnings Multiple	Value Per Share 20x Earnings Multiple
\$175,000,000	\$1,750,000	\$17,500,000	\$10.94	\$26,250,000	\$16.41	\$35,000,000	\$21.88
\$300,000,000	\$3,000,000	\$30,000,000	\$13.04	\$45,000,000	\$19.57	\$60,000,000	\$26.09
\$400,000,000	\$4,000,000	\$40,000,000	\$14.63	\$60,000,000	\$21.95	\$80,000,000	\$29.27
\$500,000,000	\$5,000,000	\$50,000,000	\$16.30	\$75,000,000	\$24.46	\$100,000,000	\$32.61

Capital Assumptions – Tangible Capital 10% & \$15 per share offering for new capital when total assets > \$300 million. Dividends excluded from calculations

# Example: SCB Base Valuation Before Adjustments for a \$250,000 investment

Total Assets	ROA 1%	10x Earnings Multiple	Value Per Share 10x Earnings Multiple	15x Earnings Multiple	Value Per Share 15x Earnings Multiple	20x Earnings Multiple	Value Per Share 20x Earnings Multiple
\$175,000,000	\$1,750,000	\$17,500,000	\$273,500	\$26,250,000	\$410,250	\$35,000,000	\$547,000
\$300,000,000	\$3,000,000	\$30,000,000	\$326,000	\$45,000,000	\$489,250	\$60,000,000	\$652,250
\$400,000,000	\$4,000,000	\$40,000,000	\$365,750	\$60,000,000	\$548,750	\$80,000,000	\$731,750
\$500,000,000	\$5,000,000	\$50,000,000	\$407,500	\$75,000,000	\$611,500	\$100,000,000	\$815,250

Capital Assumptions – Tangible Capital 10% & \$15 per share offering for new capital when total assets > \$300 million. Dividends excluded from calculations

### **Characteristics of Bank Investment**

- Bank charters issued in underserved banking markets mini local monopoly (4,400 insured commercial banks in USA)
- Bank is highly regulated -protects investors and FDIC Fund
- Stock categorized as high return with less risk
- Stock value largely follows standard bank earnings multiples
- Banks located in high growth markets with higher earnings trade for higher multiples
- One-time investment no capital calls
- Stock liquidity from private investors to national exchanges
- Opportunity for dividends to be declared



# **Offering Summary**

Issuer: Scottsdale Community Bank, (In Organization)

Type of Security: Common Stock

Price per Share: \$10

Offering: 1,800,000 shares

Maximum Offering: \$18,000,000

Minimum Purchase: \$10,000 (1,000 shares) – Average investment approximately \$100,000

Maximum Purchase: 9.9% of shares issued





### **How to Invest**

#### **Types of Purchases:**

- Individual or Joint
- Corporation, Partnership, LLCs
- Retirement Accounts incl. IRA Accounts
- Certain Trusts

#### **How to Purchase:**

- Mail your check, completed & signed Subscription Agreement and Investor Questionnaire to Pacific Coast Bankers' Bank
- Make check payable to "Pacific Coast Bankers' Bank IA FBO Scottsdale Community Bank (In Organization)."





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