

Marmon Holdings, Inc.

A Berkshire Hathaway Company

March 26, 2020

Re: Marmon Aerospace & Defense Group COVID-19 Update

To our Valued Customers,

Safety is the heart of our mission and drives every decision we make. While the evolving COVID-19 situation has presented new and unprecedented challenges, we are prepared. We will continue responding to the best interests of our employees, customers, suppliers, and communities. As one of our valued customers, we will work with you to navigate our way through the weeks and months ahead.

All Marmon Aerospace & Defense Group facilities: Cable USA, KITCO Fiber Optics, and Marmon Aerospace & Defense are identified as part of the critical infrastructure Sector following the President's Coronavirus Guidelines and the Presidential Policy Directive on Critical Infrastructure Security and Resilience. The attached Department of Defense memorandum, dated March 19, 2020, identifies the essential critical infrastructure expectations. Our work is considered mission essential at the national level; as such, our facilities remain fully staffed, operational, and expect to maintain regular work schedules.

If your business is impacted by a federal, state, or local lockdown and there is a question about your official designation, please let us know. Our supply chain partners, we believe, must be included in the Presidential Policy Directive. Therefore, we will provide the necessary assistance to help you gain the designation to continue operations.

We trust that this letter clearly states our commitment to continue working with you. We are happy to discuss any questions or concerns that you may have about the path forward as we continue to assess the conditions as the COVID-19 situation evolves.

We look forward to continuing to work with you as we help America rise to this challenge.

Sincerely,

Tim Grass

President

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